



經濟市場檢閱 27 Jun 2026

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主要倉 BB F
細倉 TMV SKYQ
看好期權 BB
看淡期權 COIN SOXX



AI 3.0

OpenAI is reportedly delaying its IPO. Here's when Kalshi traders think it will announce

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@IN/DAVIS-GIANGIULIO
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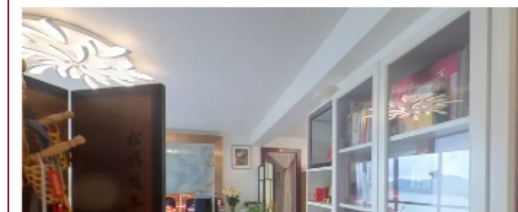
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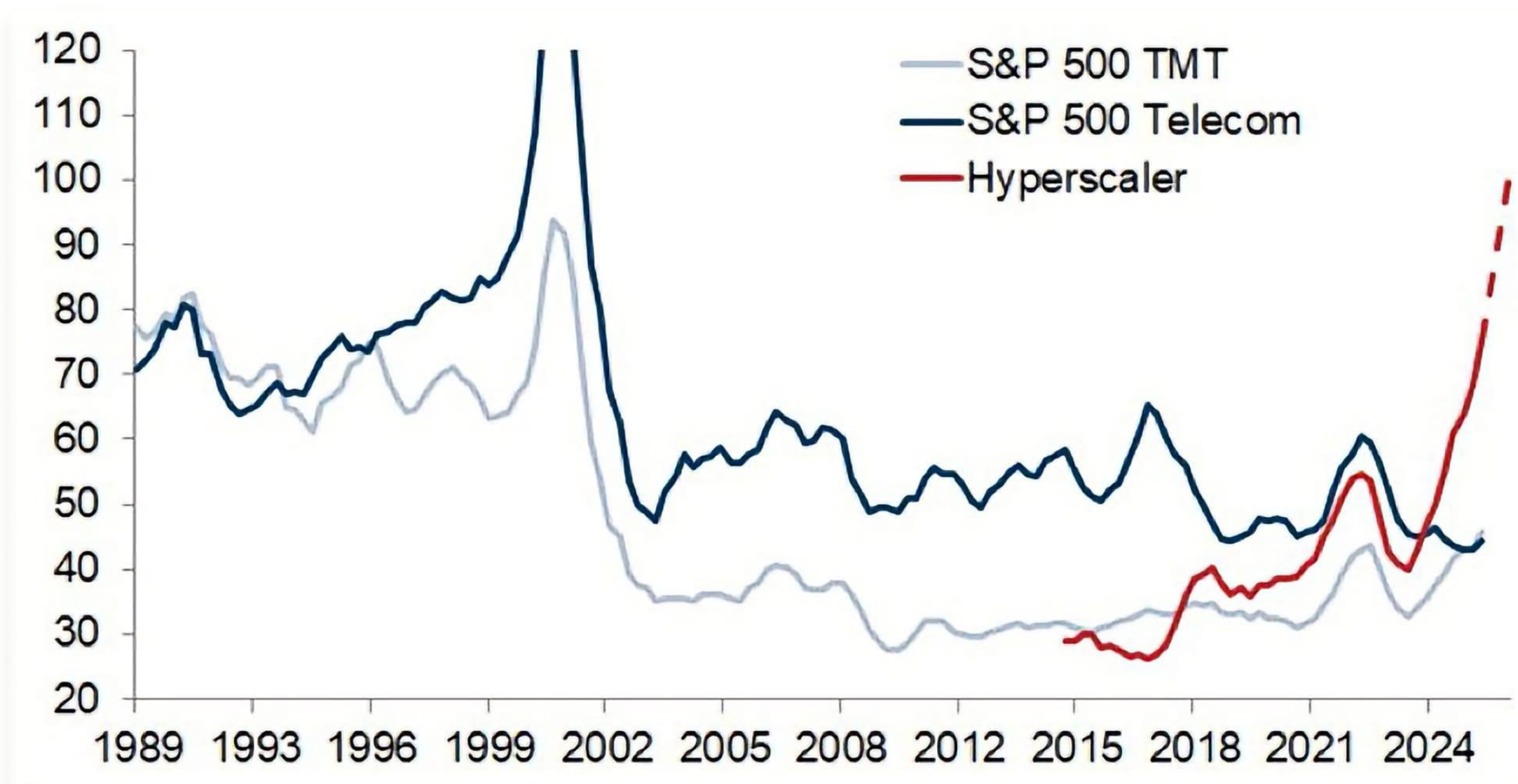


- Traders on prediction market platform Kalshi think an OpenAI initial public offering will be announced by March 1, 2027.
- Speculators recalibrated their timelines for a public market debut by the artificial intelligence platform after a New York Times report said OpenAI is considering a delay.



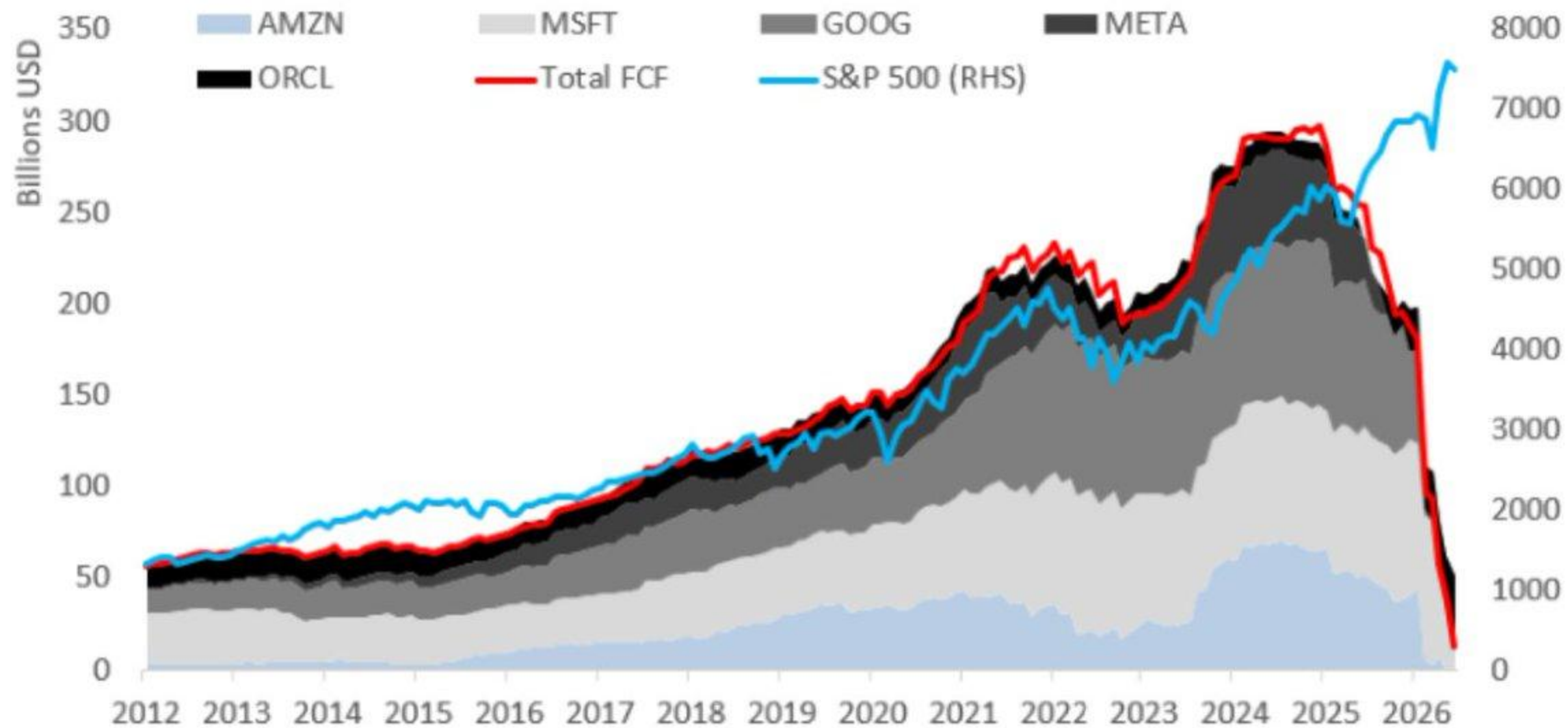
The emergence of large language models has spawned a renewed requirement for capex

Capex as a % of cash flow from operations, dashed line represents 2026 consensus



Source: Compustat, FactSet, Goldman Sachs Global Investment Research.

Hyperscaler Free Cash Flow Projection Next 12 Month



SOXX

Weekly

Bearish engulfing pattern

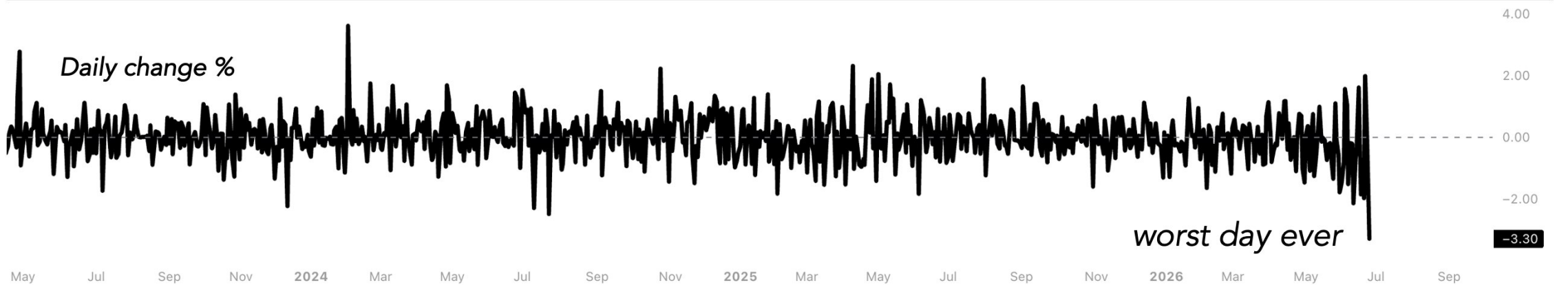




Magnificent 7 vs. Nasdaq-100 MAGS/NDX



DAILY CHARTBOOK



Flows to Know:

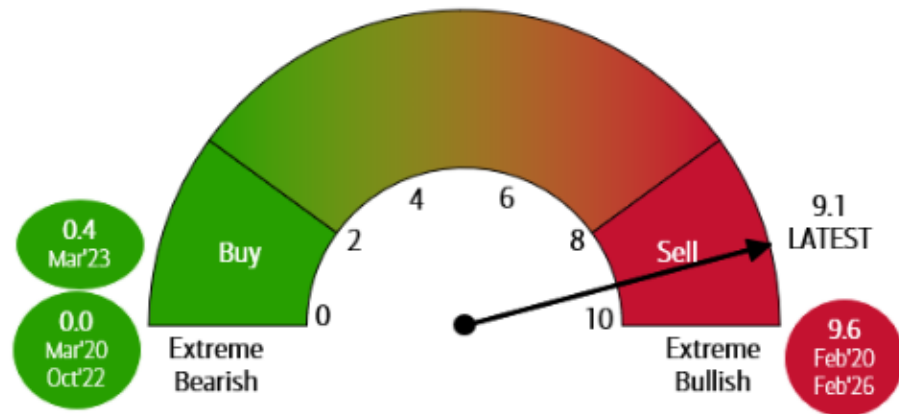
- Treasuries \$94mn outflow, 1st in 9 weeks;
- IG bonds: \$9.0bn inflow, smallest in 8 weeks;
- US stocks: \$8.5bn outflow, 1st outflow since Mar'26 (follows record \$119.2bn inflow);
- Tech: \$9.3bn record outflow (follows record \$19.2bn inflow);
- Real estate: \$0.9bn inflow, biggest since Mar'24;
- Infrastructure: \$1.5bn inflow, biggest in 6 weeks;
- Energy: \$1.5bn outflow, biggest since Apr'25 (Chart 7).

BofA Bull & Bear Indicator (B&B)

Our BofA Bull & Bear Indicator is at 9.1... signal is Sell.

Chart 16: BofA Bull & Bear down to 9.1

Down to 9.1 from 9.2



Source: BofA Global Investment Strategy

BofA GLOBAL RESEARCH

Table 5: Table 7: BofA B&B Indicator

BofA Bull & Bear current component readings

Components	Percentile	Sentiment
Hedge Fund Positioning	69%	Neutral
Equity Flow	74%	Bullish
Bond Flow	81%	V Bullish
Credit Market Technicals	75%	Bullish
Global Stock Index Breadth	70%	Bullish
FMS Positioning	100%	V Bullish

Source: BofA Global Investment Strategy, Bloomberg, EPFR Global, Lipper FMI, Global FMS, CFTC, MSCI

BofA GLOBAL RESEARCH

Exhibit 8: Frothy Instability continues to rise in the Nasdaq (BRI now just under 0.8 threshold) driven by extreme bubble-like dynamics in US tech & semis; the Kospi and Nikkei continue to show extreme BRI readings & bubble-like instability

BofA Bubble Risk indicator (as of 19-Jun-26) across global equity indices, US equity sectors, commodities and crypto (bars: range of short- to long-term sub-indicators)

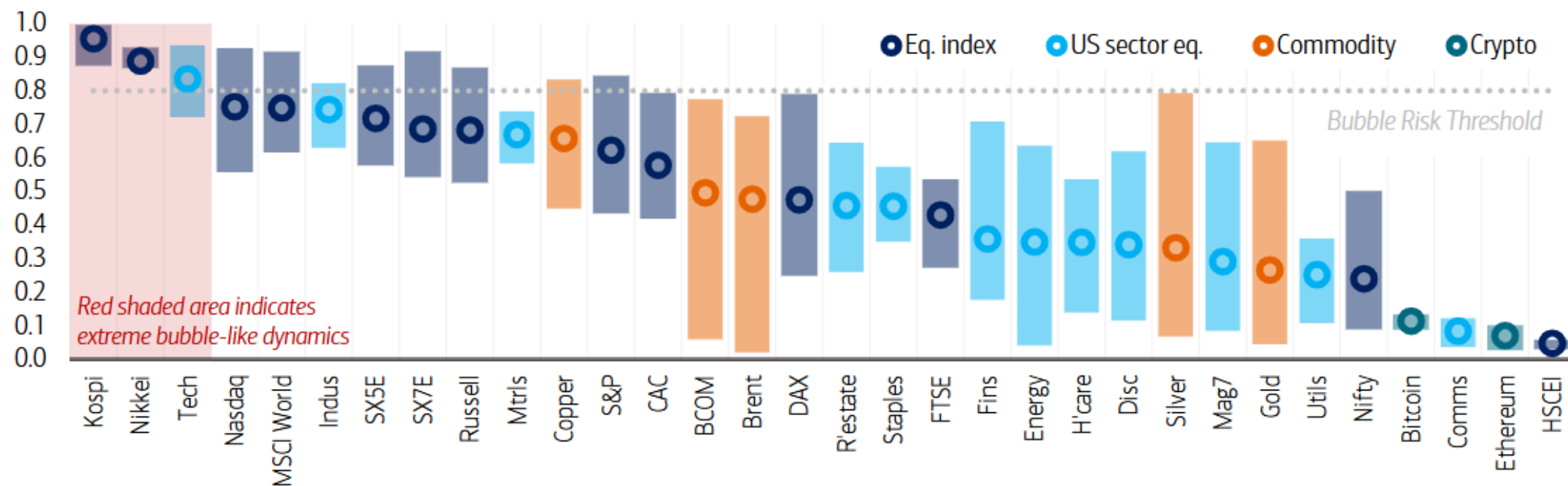
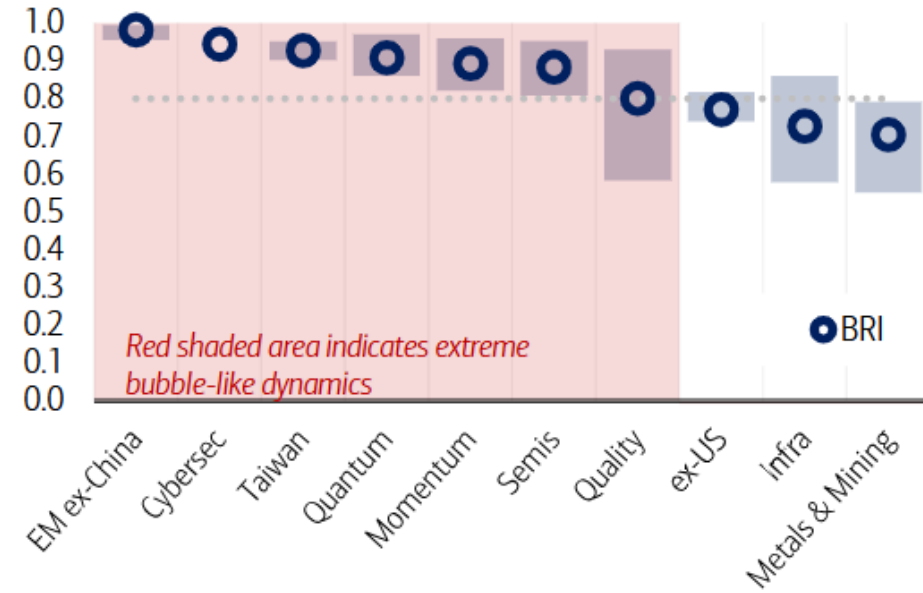


Exhibit 9: EM (ex-China) & cybersecurity stocks are showing relatively extreme bubble-like dynamics among popular equity themes

Highest BRI readings across popular equity themes (as of 19-Jun-26)

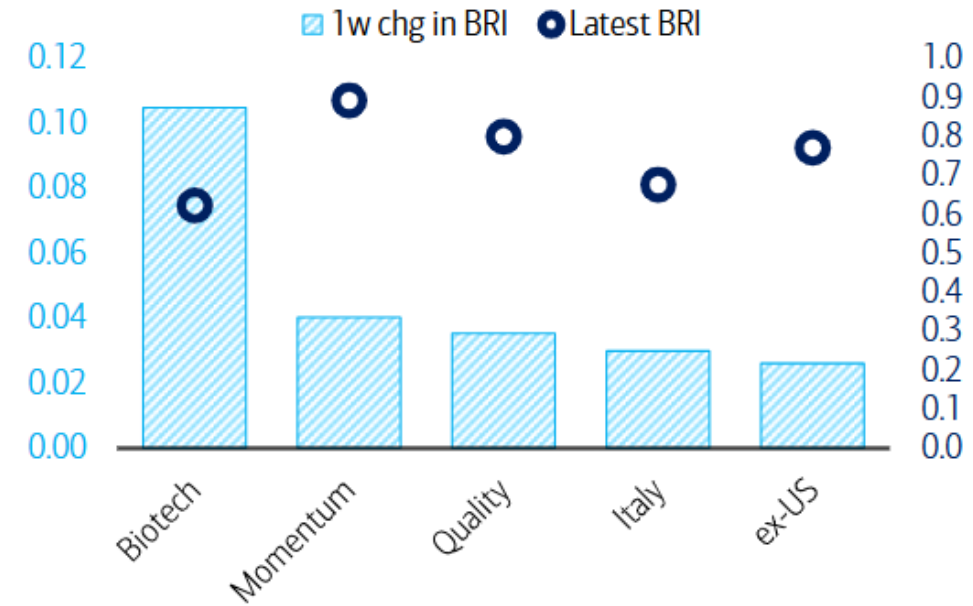


Source: BofA Global Research. Data as of 19-Jun-26. Underlying tickers: M1CXBRV, HXRXL, FTTWN, BQTUMTR, SP500MUT, MVSMHTR, SPXQUT, STEMWUUN, IPAVE, M1WDS1PI. See Disclaimer in Exhibit 8.

BofA GLOBAL RESEARCH

Exhibit 10: Biotech stocks have seen the biggest jump in their Bubble Risk Indicator over the past week among popular equity themes

Largest 1w changes in BRI across popular equity themes (as of 19-Jun-26)



Source: BofA Global Research. Data as of 19-Jun-26. Underlying tickers: SPSIBITR, SP500MUT, SPXQUT, M1IT2550, STEMWUUN. See Disclaimer in Exhibit 8.

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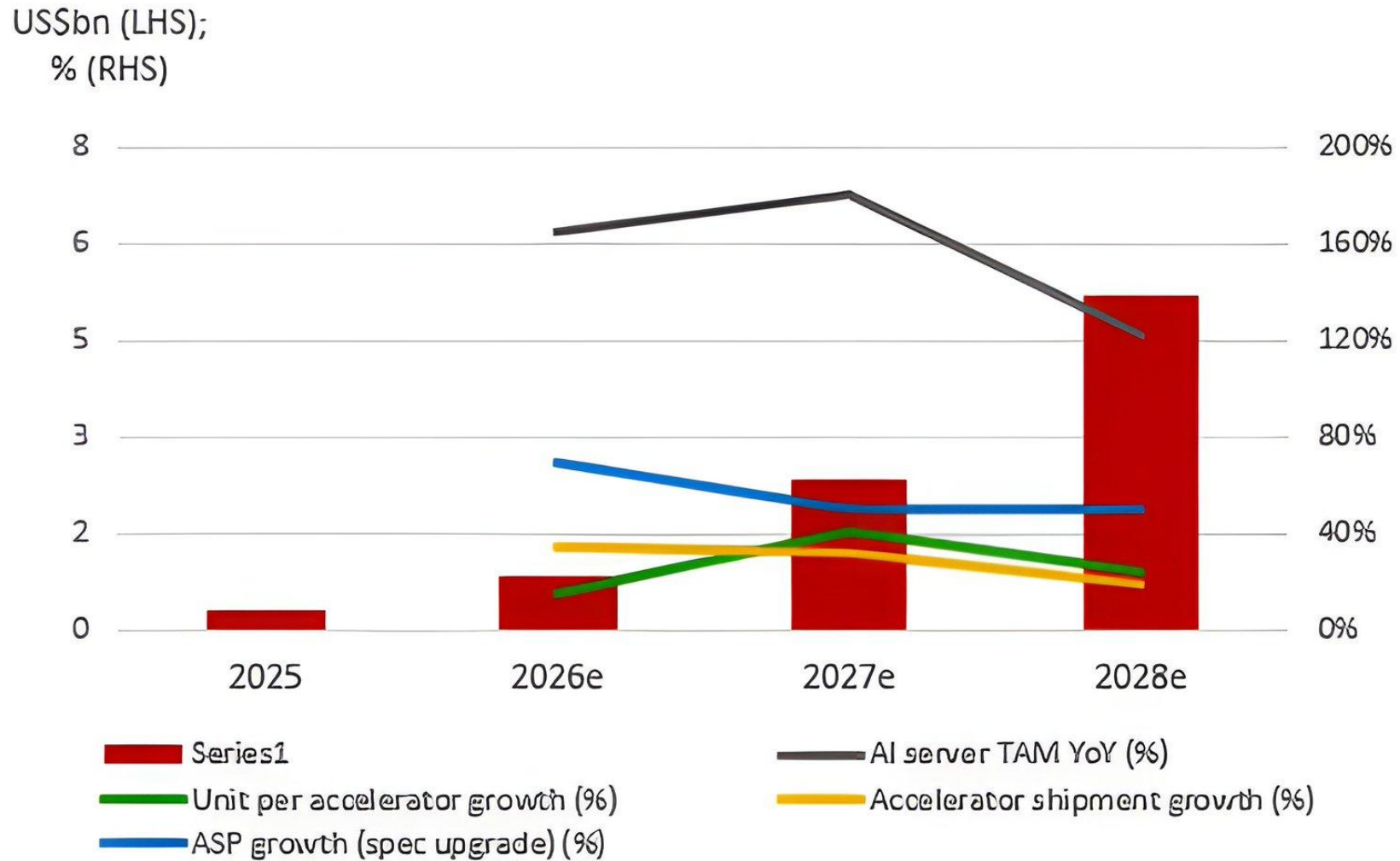
Exhibit 14: US TMT momentum, EU semis & memory, and Japanese management transformation are amongst the global themes showing bubble-like price action as per their high BRIs

Bubble Risk Indicator on selected BofA Custom Baskets* (as of 19-Jun-26)

Basket	Ticker	BRI	Basket	Ticker	BRI	Basket	Ticker	BRI	Basket	Ticker	BRI
AMMS			US Building Products	MLUBUILD	0.49	EU AI Power Surge	MLESURGE	0.84	APAC Smart Glasses	MLAPSMGL	0.91
US TMT Momentum Factor	MLUPTMMO	0.98	US High Default Risk	MLUHDFLX	0.48	EU HALO Basket	MLEUHALO	0.82	JPY Winners Depreciation	MLHQFEX	0.90
US Exporters	MLUEXPORT	0.95	US Boomers (Cyclical)	MLBOOCTR	0.48	EU Stocks China expo	MLDICHX	0.81	Korea Corporate Reform	MLH008PB	0.90
US TMT Memory Basket	MLUMEMOR	0.95	US Soft Landing	MLSLAND	0.47	EU Consensus Longs	MLD1LSEU	0.79	APAC 5G	MLH0AP5G	0.90
US 800V DC Transition	MLUBODV	0.91	US High Quality Yield	MLHQYLD	0.47	EU High USD Exposure	MLEUHAMR	0.79	Taiwan AI basket	MLHKTWN	0.87
US AI Compute	MLUCOMPU	0.91	US Value Factor	MLUPVALU	0.47	EU Cyclical	MLEUCYCL	0.73	China OpenCraw	MLAPCLAW	0.81
US TMT Supply Shortage	MLUTMTSP	0.90	US AI Adopters	MLUADOPT	0.46	EU Copper Miners	MLEUCOPP	0.72	China Tariff	MLH0R9PW2	0.81
US Cyclical Ex Commods	MLCYCLX	0.89	US Commercial Biotech	MLUSCBO	0.46	EU Exposed to US Consumer	MLEUSCON	0.71	China Robotics & AI	MLAPCHAI	0.78
US Data Center Builders	MLDATACB	0.89	US Weak Balance Sheets	MLWEAK	0.45	EU AI Adopters	MLEADOPT	0.70	Japan High EM Exposure	MLH0HCH	0.78
US Industrials Momentum Factor	MLUPINMO	0.89	US Health Care Momentum Factor	MLUPHCMD	0.44	EU Steel	MLESTEEL	0.69	Japan Fiscal Impact	MLAPGEJP	0.77
US AI Beneficiaries	MLUSAI	0.89	US Defense Technology	MLUDEFTC	0.41	EU Ukraine Recovery	MLERUBUR	0.69	China Little Giants	MLH0CHLG	0.75
US Hardware	MLUSHROW	0.89	US Bond Proxy	MLBOND	0.41	Italian Banks	MLUITBK	0.68	Korea Tourism	MLH0RTM	0.71
US SMID Cap Semis	MLSEMISM	0.88	US Consumer China Tariff Exposed	MLCTARF	0.40	UK Banks	MLD1UKBK	0.67	Japan Inflation	MLHQFIF	0.69
US Electric Grid Enablers	MLUGRID	0.86	US EU Exposed	MLUSEURO	0.40	EU Max Momo Top	MLEMOMOL	0.66	Korea Battery	MLKRBAT	0.69
US AI Infrastructure	MLAINFR	0.85	US Drone Ecosystem	MLUDRONE	0.38	EU Short Cycle Industrial	MLENSCY	0.65	China AI Supply Chain	MLAPWSC	0.65
US Momentum Factor	MLUPMOMO	0.84	US Regulated Utilities	MLUREGU	0.37	EU Travel Basket	MLD1TRAV	0.65	Japan Cyclical	MLHQFCY	0.62
US Managed Care	MLDIMNGC	0.83	US Consumer Goods	MLGCOGS	0.37	Industrial Manufacturing	MLINMAN	0.63	Japan Corp Reform	MLHQPRE	0.61
US Hard Assets, Low Obsolescence (HALO)	MLHALO	0.82	US Utility Growth Basket	MLUSGUTE	0.36	EU Stagflation	MLEUSTAG	0.63	Japan Domestic Upcycle	MLAPJ0UB	0.61
US National Champions	MLUCHAMP	0.81	US Consensus Value Shores	MLDMSVL	0.35	EU Security DEIS	MLEUDEIS	0.61	Greece China Robotic	MLAPHUMA	0.57
US Beta Factor	MLUPBETA	0.81	US Middle Income Spend	MLUMIDCG	0.34	German Infrastructure	MLEGBNF	0.61	Japan Industrials	MLAPJPN	0.56
US China Importers	MLCHIMPT	0.80	US Software	MLUSOFT	0.34	EU Cyclical Chems	MLECCHM	0.59	APAC World Cup	MLAPWCLP	0.54
US PMI Sensitive Industrials	MLUMINDUS	0.80	US Domestic Revenue	MLDOMSTC	0.34	EU New Energy Order	MLEUNECE	0.58	APAC Airline	MLH0FLYA	0.53
US Financials Momentum Factor	MLUPFINM	0.78	US Golden Dome Basket	MLUGDOME	0.34	EU HY Debt	MLEUDEBT	0.58	APAC Nuclear	MLH0NUCL	0.49
US Transports	MLUTRANS	0.76	US Nuclear Energy Exposed	MLUSNUCL	0.33	EU Capital Goods	MLD1CAPG	0.57	Australian Mining	MLH0ALMIN	0.49
US Reshoring Basket	MLURSHORE	0.76	US AI Orchestra Basket	MLUAIORC	0.33	Oil & Gas ex Renewables	MLD1OILX	0.56	Japan Exporter to the US	MLAPJPEP	0.47
US Copper Exposed Basket	MLUSCOPP	0.76	US Low Income Spend	MLSPREE	0.33	EU Most Gas Exp	MLD1GASK	0.56	Japan Semiconductors	MLAPJPSA	0.46
US Cyber Security Basket	MLCYBERS	0.75	US Old Economy	MLDOLDEC	0.32	French Domestic	MLD1FRAN	0.52	Korea Defense	MLH0KRDF	0.45
US Space Race	MLUSPACE	0.73	US High End Consumer	MLDHEC	0.32	EU Consumer Discretionary	MLEUCONS	0.51	APAC Petrochem	MLAPCHEM	0.43
US Cyclical Industrials ex AI	MLUCICAI	0.73	US Higher Oil Price 'At Risk'	MLDHRSK	0.32	EU Tariff Exposed	MLETARF	0.47	APAC AI Infrastructure	MLAPAIIF	0.43
US Consensus High Beta Shores	MLDHBHS	0.72	US Pharma Hyperscalers Basket	MLURB0HP	0.32	EU M&A	MLEUMNAC	0.47	APAC EV	MLH0APRAC	0.41
US Renewables	MLUSRENEW	0.72	US Medicaid	MLELECHC	0.31	EU Consensus Shores	MLD1MSEU	0.45	Japan Engagement	MLAPJPAT	0.35
Canada Infrastructure & Defense	MLCAINFR	0.71	US Commodities Complex	MLCOMMOD	0.31	EU Luxury	MLEULUXG	0.45	China Property	MLCNPROP	0.33
US Leisure Travel	MLDLEES	0.71	US Consumer Services	MLSERVE	0.31	UK Doms ex Homebuilders	MLUKDOMX	0.43	APAC Coal	MLAPCCOAL	0.27
US Defense, Energy, Infra & Security	MLUDEES	0.71	US Defense Electronics	MLUDELEC	0.30	EU Renewable Utilities	MLEURNEW	0.43	Japan NSA	MLH0NSA	0.24
US Efficient Growth	MLUEGROW	0.71	US SMID Cap Utilities	MLUSUTES	0.30	EU Sovereign Priority	MLEUSOVR	0.41	APAC Oil exposed	MLAPOL	0.23
US Battery Ecosystem	MLUBATT	0.70	US Strong Balance Sheets	MLSTRNG	0.28	EU Max Momo Bottom	MLEMOMBS	0.38	China SDEs	MLH0ZSDE	0.20
US Staples Momentum Factor	MLUPSTMO	0.69	US Generation Z Basket	MLUGENZ	0.28	EU European Domestic	MLEUDOMS	0.37	Japan Defense	MLAPJDEF	0.16
US TMT Profitable Growth	MLUTMTPG	0.68	US LNG	MLUELNG	0.27	EU Russia Exposed	MLEURUSS	0.35	APAC Shipping	MLAPSHIP	0.11
US Consensus Growth Shores	MLDMSGR	0.68	US Energy Momentum Factor	MLUPENMO	0.27	Gold Miners	MLD1GLOM	0.35	HK Dual Listed H-shares	MLH0HPRM	0.10
US TMT Durable Compounders	MLUTMTDC	0.67	US Consensus Large Cap Shores	MLDESSRT	0.25	UK M&A Candidates	MLUKMNAC	0.35	Japan Defense	MLHQPDF	0.10
US Boomers Spend	MLUBOOM	0.67	US Defense Contractors	MLDEFCON	0.24	EU Cyclical Exp to US	MLECYCLUS	0.35	Japan Electric Power	MLJPEL	0.09
US No Landing	MLNLAND	0.67	US Stagflation	MLSTGFLR	0.24	UK Domestic Names	MLUKDOMS	0.34	China High Dividend Yield	MLAPCHDV	0.09
US Retail Signal	MLRETAIL	0.66	US Utility Defensive Yield	MLUSRUTE	0.22	Germany Domestic	MLEGEDOM	0.32	China Aird Innovation Basket	MLAPANTH	0.08
US Discretionary Momentum Factor	MLUPCOMO	0.65	US Wellness Basket	MLUWELL	0.20	EU Defense	MLD1DEF	0.31	Japan Retail	MLAPRE	0.07
US NeoCloud Basket	MLUNEOCL	0.65	Brazil Election Basket	MLBZEEC	0.20	EU Defense Electronics	MLEDEFEL	0.29	Korea Export ex Auto/Tech	MLKRREXP	0.05
US Consensus Small Cap Shores	MLDRSRT	0.64	US Private Equity Funds	MLDPRTE	0.19	EU Defense	MLEUDEFS	0.28	China Internet	MLH0CHIH	0.04
US Low Inc Coverage	MLLNTC	0.64	US True Defense	MLTRUDEF	0.18	UK Consumer	MLD1UKCS	0.24	China Consumption Stimulus	MLAPCHST	0.03
US Foreign Revenue	MLFORER	0.62	US Water Ecosystem	MLUWDO	0.17	EU Software	MLESOFTW	0.16	Japan Wage Growth	MLHQPWG	0.03
US Power Supercycle	MLUSPOWER	0.61	US Independent Power Producers (IPPs)	MLUIPPS	0.16	UK Housebuilders	MLUKHOME	0.14	China National Brand	MLH0NCBM	0.03
US Quantum Computing	MLUQUANT	0.59	US Alternative Managers	MLUALTS	0.16	EU Autos	MLEUAUTO	0.13	APAC Gold	MLAPGOLD	0.02
US Quality Factor	MLUPQUAL	0.59	US Defensive Industrials	MLUDINDU	0.15	EU Defense Exposed	MLENDEF	0.10	China Consumer New	MLH0CHCN	0.02
US Residual Volatility Factor	MLUPVOLA	0.57	US Growth Factor	MLUPGROW	0.10	APAC			China Consumer Old	MLH0CHCO	0.01
US Hard Landing	MLHLAND	0.57	US Private Credit Proxy	MLPRCRED	0.07	Japan Mgmt Transformation	MLAPJACA	0.98	Macao Gaming	MLH0MCEM	0.01
US Materials Momentum Factor	MLUPMAMO	0.56	US GLP-1 Disruption Risk	MLUGLPI	0.04	Japan Tariff Exposed	MLAPJPTR	0.98			
US Refinance Risk	MLREFIN	0.53	US TMT Defensives	MLUTMTDF	0.01	Avg Inflation	MLH0KXIF	0.95			
US Crypto Exposed	MLDORYP	0.51	EMEA			JPY Winners Appreciation	MLHQJPYA	0.95			
US Long Term Debt Maturities	MLTMTATS	0.51	EU Semis & Semiconductors	MLDTEUSM	0.94	China Technology Localization	MLH0CTLC	0.94			
US Small Cap Earners	MLSMEARN	0.50	EU Memory	MLEUBYTE	0.85	Korea Holdco	MLH0KRHD	0.93			
US New Construction	MLNCONST	0.50	EU Power Grids	MLEUGRID	0.84	Japan GPF	MLHQJGPF	0.91			
Domestic Tax Policy	MLUTAXD	0.49	European Reflation	MLD1REFL	0.84	APAC AI Beneficiaries	MLH0APAI	0.91			

Source: BofA Global Research. Data as of 19-Jun-26. *Disclaimer: These BofA baskets are proprietary baskets structured and maintained by the BofA Securities trading desk. For more details on these baskets, please contact the team. See BRI disclaimer in Exhibit B.

AI server MLCC TAM



Source: All data is based on J.P. Morgan estimates.



BB

Q1 Segment Financial Highlights

Q1 Segment Financial Highlights

QNX

REVENUE
~\$72M

+26% YoY
above high-end guidance

ADJ. GROSS MARGIN
86%

+5 PP YoY

ADJ. EBITDA
~\$19M

+52% YoY
27% margin

SECURE COMMS

REVENUE
~\$74M

+24% YoY
above guidance

ADJ. GROSS MARGIN
72%

+2 PP YoY

ADJ. EBITDA
~\$20M

+110% YoY
27% margin

LICENSING

REVENUE
\$7M

+49% YoY
above guidance

ADJ. GROSS MARGIN
79%

+13 PP YoY

ADJ. EBITDA
~\$6M

+63% YoY
89% margin

RULE OF 40
BOTH
QNX and
Secure Comms

QNX: Growth Engine with Expanding Long-Term Opportunity

QNX delivered strong growth and profitability while building future royalty opportunity

REVENUE
~\$72M

+26% YoY
Above high end of guidance

GROSS MARGIN
86%

+5 PP YoY

ADJ. EBITDA
~\$19M

+52% YoY
27% Margin

DEV LICENSE REVENUE
Highest in
8 Quarters

PROFITABLE
GROWTH
RULE OF 40

GROWTH DRIVERS

SDV+ Centralized Compute

Increasing software content per vehicle

Development Licenses

Early indicator of future royalty streams

Alloy Kore

Platform role + Significant ASP expansion opportunity

Silicon Ecosystem

NVIDIA, Qualcomm, ARM, and other leading partners

GEM & Physical AI

Long-term expansion beyond automotive

EQUITY RESEARCH

June 25, 2026

Earnings Update

BLACKBERRY LIMITED

Beat And Raise; Setup Improves Further

Our Conclusion

BlackBerry delivered an excellent FQ1: revenue of \$153MM, +26% Y/Y, and EBITDA of \$36.3MM, implying a 24% margin versus FactSet at \$138MM and \$21.4MM. Both core units outperformed in a seasonally softer quarter, with QNX +26% and Secure Communications +24%. For investors, BB is moving from turnaround skepticism to a cleaner beat-and-raise/re-rate setup. FQ1 showed real operating leverage. Both core units grew >20%, and F2027 commentary points to better visibility and more margin upside from significant operating leverage. The debate now shifts to QNX backlog conversion, Alloy Kore/GEM design wins, and whether F2027 marks a step-change in growth, operating leverage and value creation. We believe it does.

Our price target increases to \$13 from \$10, based on our F2028E NAV that assumes QNX at 13x sales (prior 10x) as the primary valuation method, plus a QNX DCF to capture Alloy Kore/GEM design wins that contribute beyond F2028E as a new secondary method. The setup is cleaner; catalysts are building; and execution gives PMs a clearer path to underwrite a QNX-led re-rate. The risk/reward remains attractive as backlog conversion, margin expansion, and portfolio simplification build.

Key Points

Our forecast is aligned with BlackBerry's F2027 guidance. Guidance and FactSet forecasts are below reported trends. In our view, QNX can deliver double-digit revenue growth of over ~12% Y/Y based on a higher backlog, an increase in its pipeline, and that ~50% of revenues are outside the U.S in Europe, Japan, Korea, and China. For QNX, we believe the business has a highly attractive setup for 2026, with the likely possibility of Alloy Kore and GEM wins, which could result in a significant increase in backlog. We also believe that with defense spending set to increase across the World, SC is now positioned to grow for the first time in six years, benefiting in each of its three business units. Finally, as revenue increases, it should deliver positive operating leverage and higher EBITDA margins as F2027 progresses. This places BlackBerry in a position to meet, and possibly exceed its conservative guidance.

Upcoming potential catalysts / what to watch for:

1. **Beat-and-raise path:** conservative guide creates room for continued over-delivery and upward revisions.
2. **QNX upside:** Alloy Kore could drive transformational auto wins and new F2027 backlog.
3. **GEM optionality:** physical AI, medical, industrial automation and robotics wins could broaden the growth story beyond auto.
4. **Simplification catalyst:** Secure Communications divestiture could unlock value and sharpen the QNX-driven equity story.
5. **NEW SC Net Revenue Retention:** as ARR growth laps prior periods of high churn.
6. **Multiple re-rate:** if profitable growth trend continues to inflect.

All figures in US dollars unless otherwise stated.

Please see "Price Target Calculation and Key Risks to Price Target" information on pages 4-5. For required regulatory disclosures please refer to "Important Disclosures" beginning on page 6.

Todd Coupland, CFA

Dylan Ridout

Outperformer

BB-NYSE, Sector: Information Technology

Current Price (6/25/26): US\$10.39

Price Target (12-18 mos.): ↑US\$13.00

Previous: US\$10.00

CIBC Estimates and Valuation

(Feb. 28)	2025	2026	2027	2028
Revenue(min)	534.90A	549.10A	615.04E	677.01E
Prior			604.17E	667.50E
EPS	(0.13)A	0.09A	0.18E	0.26E
Prior			0.17E	0.24E

Revenue(min)	Q1	Q2	Q3	Q4
2027	152.90A	141.57E	150.01E	170.57E
Prior	139.25E	138.41E	155.01E	171.51E
2028	161.15E	161.45E	170.86E	183.56E
Prior	150.74E	157.82E		188.08E

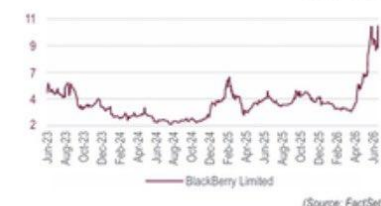
EPS	Q1	Q2	Q3	Q4
2027	0.01A	0.04E	0.05E	0.08E
Prior	0.03E	0.02E		0.07E
2028	0.06E	0.06E	0.06E	0.07E
Prior	0.04E	0.05E		0.08E

Valuation	2025	2026	2027	2028
EV/Sales	10.9x	10.6x	9.5x	8.6x

Stock Performance and Key Indicators

Avg. Dly. Vol.:	24,474K	Shares O/S:	586.2M
Market Cap.:	US\$6.087M	Float:	584.1M
52-wk Range:	US\$3.15 - US\$10.39	Div. / Yield:	US\$0.00/0.00%

BB-NYSE



Beat And Raise; Setup Improves Further - June 25, 2026

BlackBerry Limited (BB-NYSE) — Outperformer

Price (6/25/26) US\$10.39 12-18 mo. Price Target US\$13.00

Sector: Information Technology

Todd Coupland, CFA

Peer Comparison	2025	2026	2027E	2028E
P/E - CrowdStrike	181.8x	137.3x	108.6x	-
P/E - Mobileye	21.7x	28.2x	21.9x	-
EV/Sales - CrowdStrike	36.3x	29.4x	24.1x	-
EV/Sales - Mobileye	3.0x	2.9x	2.6x	-
Key Financial Metrics	2025	2026	2027E	2028E
Free Cash Flow	14	47	106	148
Sales Growth	(29.5%)	2.7%	12.0%	10.1%
Per Share Data	2025	2026	2027E	2028E
BVPS	1.22	-	-	-
CFPS	0.69	-	-	-
EPS	(0.13)	0.09	0.18	0.26
Income Statement	2025	2026	2027E	2028E
Revenue	535	549	615	677
Gross Profit	395	418	485	531
Gross Margin %	73.83%	76.16%	78.92%	78.37%
Tax Expense	17	6	20	16
Net Income	(9)	53	103	150
Cash Flow Statement	2025	2026	2027E	2028E
Net CFO	17	50	111	152
Capex	(3)	(4)	(6)	(4)
Acquisitions	0	0	0	0
Net CFI	61	16	(17)	(4)
Net CFF	3	(58)	(9)	0
Balance Sheet	2025	2026	2027E	2028E
Cash & ST Investment	267	275	-	-
Other Current Assets	30	42	-	-
Total Current Assets	592	568	-	-
Net PP&E	13	12	-	-
Total Assets	1,296	1,245	-	-
Accounts Payable	31	6	-	-
LT Int-Bearing Debt	195	197	-	-
Deferred Revenue	167	153	-	-
Other Liabilities	2	2	-	-
Total Liabilities	576	499	-	-
Shareholders' Equity	720	746	-	-
Tot Liab & SE	1,296	1,245	-	-

Source: Company reports, FactSet and CIBC World Markets Inc.

Company Profile

BlackBerry develops, markets and sells secure end-to-end mobility solutions for the Enterprise of Things. Its Cybersecurity unit provides secure communications solutions while its QNX unit provides real-time operating systems, middleware, development tools and services for connected embedded systems.

Investment Thesis

Our Outperformer thesis is based on: 1) stabilizing growth, 2) a path to profits that is more clear, and 3) improving valuation prospects.

Price Target (Base Case): US\$13.00

Our price target is based on a sum-of-the-parts scenario that applies a 6x EV/F2028E Sales multiple on the Secure Comms business and a 13x EV/F2028E Sales multiple on QNX. We include BlackBerry's equity stake in Arctic Wolf, patent royalties and net cash.

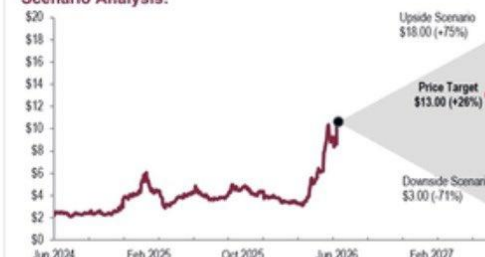
Upside Scenario: US\$18.00

Our upside is based on a sum-of-the-parts scenario that applies a 10x EV/F2028E Sales multiple on the Secure Comms business and a 18x EV/F2028E Sales multiple on QNX, plus contributions from BlackBerry's stake in Arctic Wolf, patent royalties and net cash.

Downside Scenario: US\$3.00

Our downside is based on an EV/F2028E Sales multiple of 3x on Software & Services revenue, plus contributions from BlackBerry's stake in Arctic Wolf, patent royalties and net cash.

Scenario Analysis:



The current sell-side consensus on BlackBerry is built around one thing: a per-vehicle royalty collected at the point of production. An OEM builds a car with QNX inside, BlackBerry gets paid a modest fee, repeat. Simple, predictable, unremarkable. This is why the average analyst price target sits around \$5 to \$8. They are modeling a business that looks roughly like it did five years ago, denominated in a currency — the per-unit royalty — that is rapidly becoming obsolete.

The mispricing isn't that analysts are wrong about the old model. It's that they're modeling the old model while BlackBerry quietly becomes something else entirely.

What they are not modeling includes per-instance data event economics, vehicle-to-vehicle safety infrastructure revenue, CarPlay Ultra middleware dependency, QNX Sound design wins, IVY vehicle data layer monetization, defense contracts, robotics licensing, post-quantum cryptography IP, and smart city integration. Taken together, these represent an entirely different business — one that scales not with vehicles produced, but with vehicles operating, data flowing, and events occurring.

LAM RESEARCH & BLACKBERRY (QNX):
A COMPELLING POSSIBLE CONNECTION



Evidence from BlackBerry's Q1 FY2027 Earnings Call and
Public Job Postings

WHAT BLACKBERRY SAID
(Q1 FY2027 EARNINGS CALL)

“

In GEM, we continued to see traction with wins that included a **significant royalty commitment by a leading semiconductor equipment manufacturer.**”

– John Giamatteo, CEO
BlackBerry Q1 FY2027 Earnings Call
June 25, 2026

WHY THIS MATTERS

- ✓ BlackBerry highlighted a “significant royalty commitment” – indicating a production deployment expected to generate long-term royalties.
- ✓ The customer is a “leading semiconductor equipment manufacturer” – implying a top global supplier.
- ✓ BlackBerry’s QNX business is seeing strong traction in industrial automation, robotics and Physical AI.
- ✓ Semiconductor manufacturing equipment fits perfectly: robotics, precision motion, real-time control, safety-critical systems – QNX’s core strengths.

JOB POSTING EVIDENCE: LAM RESEARCH STANDS OUT

Lam Research job posting explicitly mentions QNX.

EXCERPT FROM LAM RESEARCH JOB POSTING

“Experience with Real-Time Operating Systems (RTOS) such as FreeRTOS, Linux RTOS, VxWorks, **QNX**, and Windows Embedded.”

– Lead Embedded Engineer / Software Technical Lead Engineer
Lam Research Careers
(Job ID: 1099551126058)

- ✓ QNX is explicitly named alongside VxWorks and others.
- ✓ Role is in Lam’s Controls Group – core to motion control and equipment automation.
- ✓ Strong indicator Lam uses or supports QNX in its tools.

No current job postings found that mention QNX.

POSTINGS EMPHASIZE:

- C++ / Embedded
- Linux
- Real-time systems
- Software engineering

No direct QNX reference found.

No current job postings found that mention QNX.

POSTINGS EMPHASIZE:

- Linux
- Embedded C++
- Motion control
- Industrial automation

No direct QNX reference found.

No current job postings found that mention QNX.

POSTINGS EMPHASIZE:

- PLC / Embedded
- Linux
- Robotics
- C++

No direct QNX reference found.

No current job postings found that mention QNX.

POSTINGS EMPHASIZE:

- Metrology software
- Linux
- Data & analytics
- C++

No direct QNX reference found.

WHY LAM RESEARCH IS A STRONG FIT

Lam manufactures critical semiconductor processing equipment with complex robotics, precise motion, and real-time control requirements.

QNX is purpose-built for deterministic, high-reliability embedded systems – ideal for Lam’s control software.

Deployment across multiple product lines could create a significant, long-term royalty stream for BlackBerry.

Aligns with BlackBerry’s GEM strategy focused on industrial automation, robotics, and Physical AI.

BOTTOM LINE

Among the leading semiconductor equipment manufacturers, **Lam Research is the only one** with public job postings that **explicitly reference QNX**, providing objective evidence of current use or development on the platform.

LIKELIHOOD RANKING (UPDATED)

1	Lam Research	40%
2	ASML	28%
3	Applied Materials	18%
4	Tokyo Electron	8%
5	KLA	6%

Based on earnings call context and job posting evidence.

Note: Job postings reflect public information available as of May 2024 and are subject to change. Absence of QNX in job postings does not confirm it is not used.



距离由近到远 →

Scale-up

机柜 / 服务器内

铜缆、CPO

< 几米

Scale-out

数据中心内部

PAM4、LPO、CPO

≤ ~2 公里

Scale-across

跨数据中心 DCI

相干 coherent

2 - 2000 公里

↑ 这 500 万颗在这一层

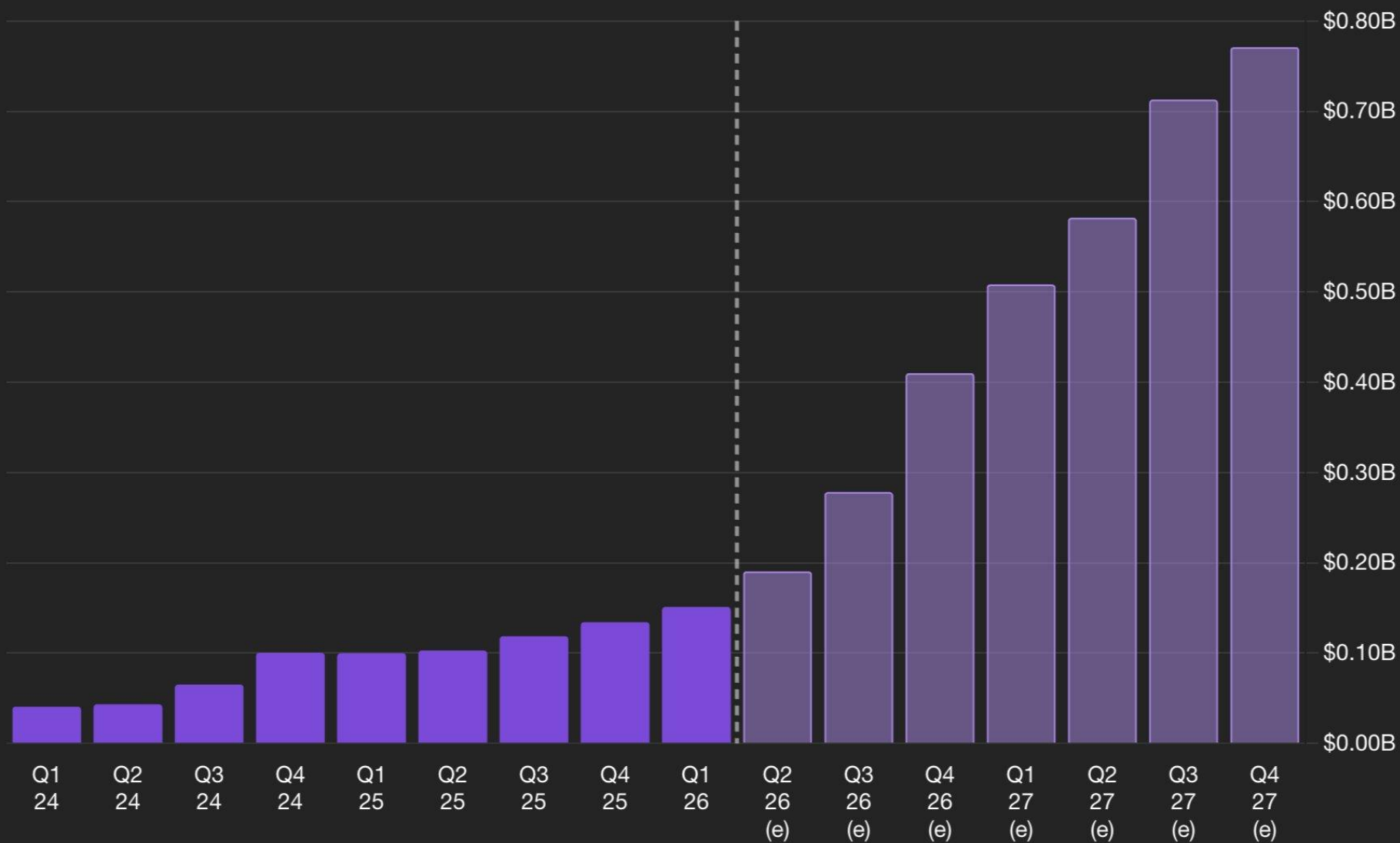


Revenue

Applied Optoelectronics, Inc.

AAOI

POWERED BY
 VJN.ai





BUILT ON MANAGEMENT'S OWN FRAMEWORK

\$AAOI · THE 2027 CASE

SPOT TODAY ~\$130
MID-2027 RUN-RATE BASIS

MANAGEMENT

MID-2027 MONTHLY TRANSCEIVER FRAMEWORK

800G
per month

\$217M

1.6T
per month

\$164M

100G + 400G
per month

\$90M

Transceiver / month

\$471M

~\$6.0B

ANNUALIZED RUN-RATE (TRANSCEIVER ~\$5.65B + CATV EST ~\$0.35B)

OVERLAY

OUR VALUATION ASSUMPTIONS

Net margin

18%

Net income

~\$1.08B

Shares out

~88M

EPS run-rate

~\$12.3

IMPLIED PRICE × P/E

25x

~\$305

+135%

30x

~\$370

+185%

35x

~\$430

+230%

From ~\$130, hitting management's own 2027 framework implies ~\$305 to ~\$430, a +135% to +230% move. No 2030 heroics needed, just execution of the stated plan.

Sector Performance July → December in Midterm Years

S&P 500 sector ETFs, avg return Jul 1 – Dec 31 in midterm election years ('06, '10, '14, '18, '22)

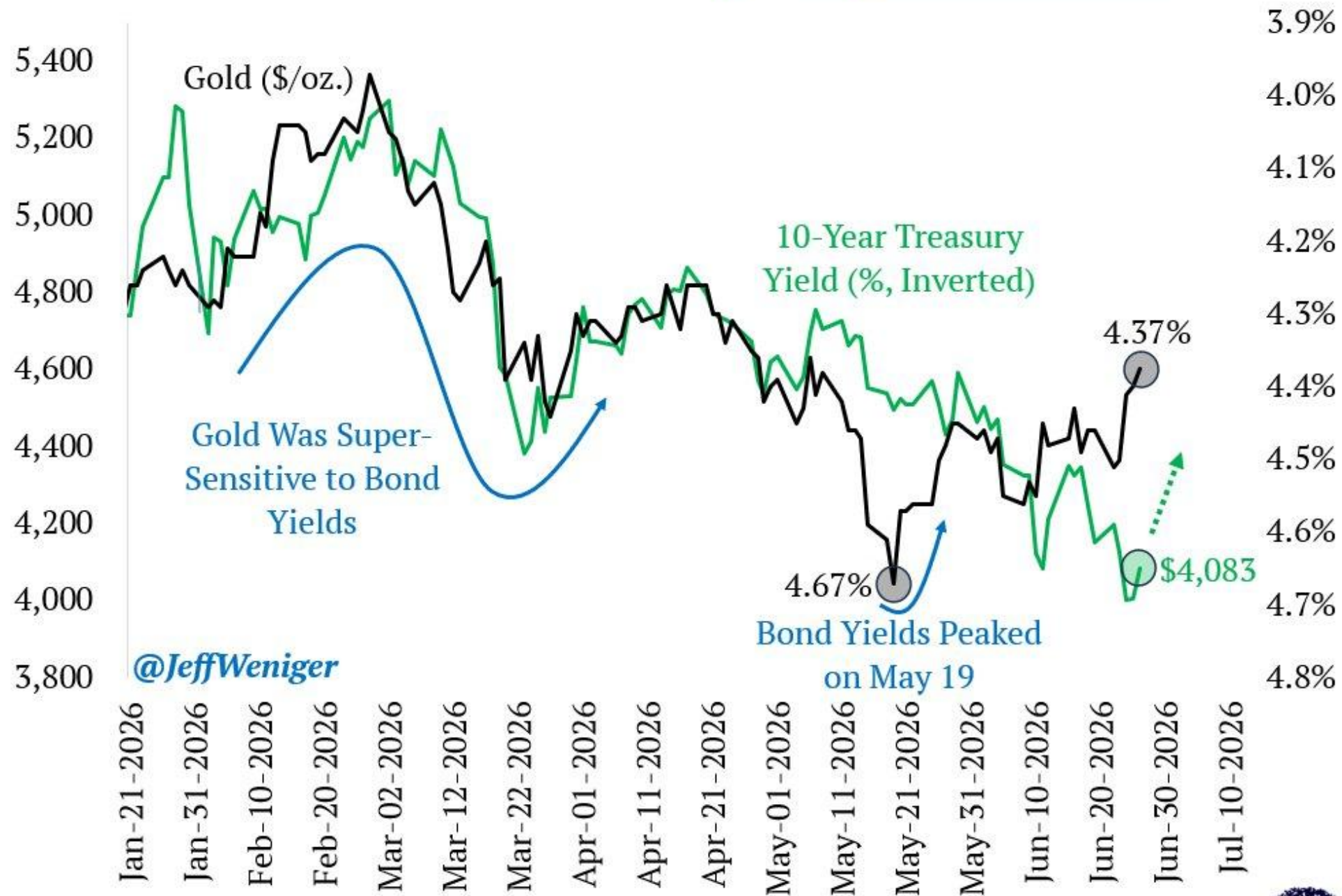
#	SECTOR	AVG RETURN	WIN RATE
1	Health Care (XLV)	+8.46%	100%
2	Industrials (XLI)	+7.18%	80%
3	Materials (XLB)	+6.71%	60%
4	Financials (XLF)	+6.68%	80%
5	Cons. Disc. (XLY)	+6.35%	60%
6	Cons. Staples (XLP)	+6.29%	80%
7	Utilities (XLU)	+6.18%	80%
8	Technology (XLK)	+6.08%	60%
9	Energy (XLE)	+3.26%	60%
10	Real Estate (XLRE)	-7.94%	0%
		▲ S&P 500 avg (+5.95%)	



BTC

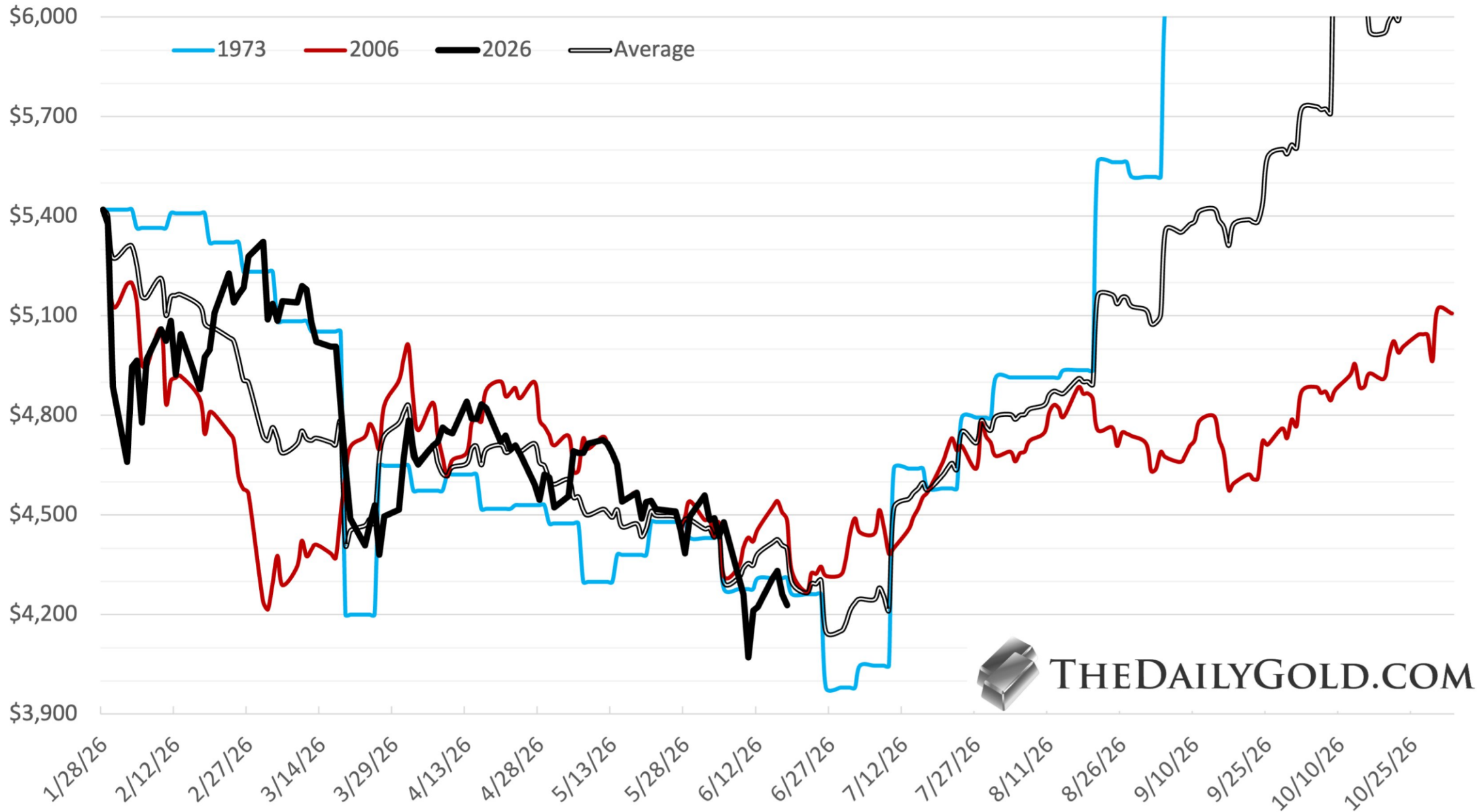


Bond Yields Are Pointing to Higher Gold Prices



Source: Refinitiv, as of 6/26/2026. File #0753

Gold Post-Major Breakout Corrections





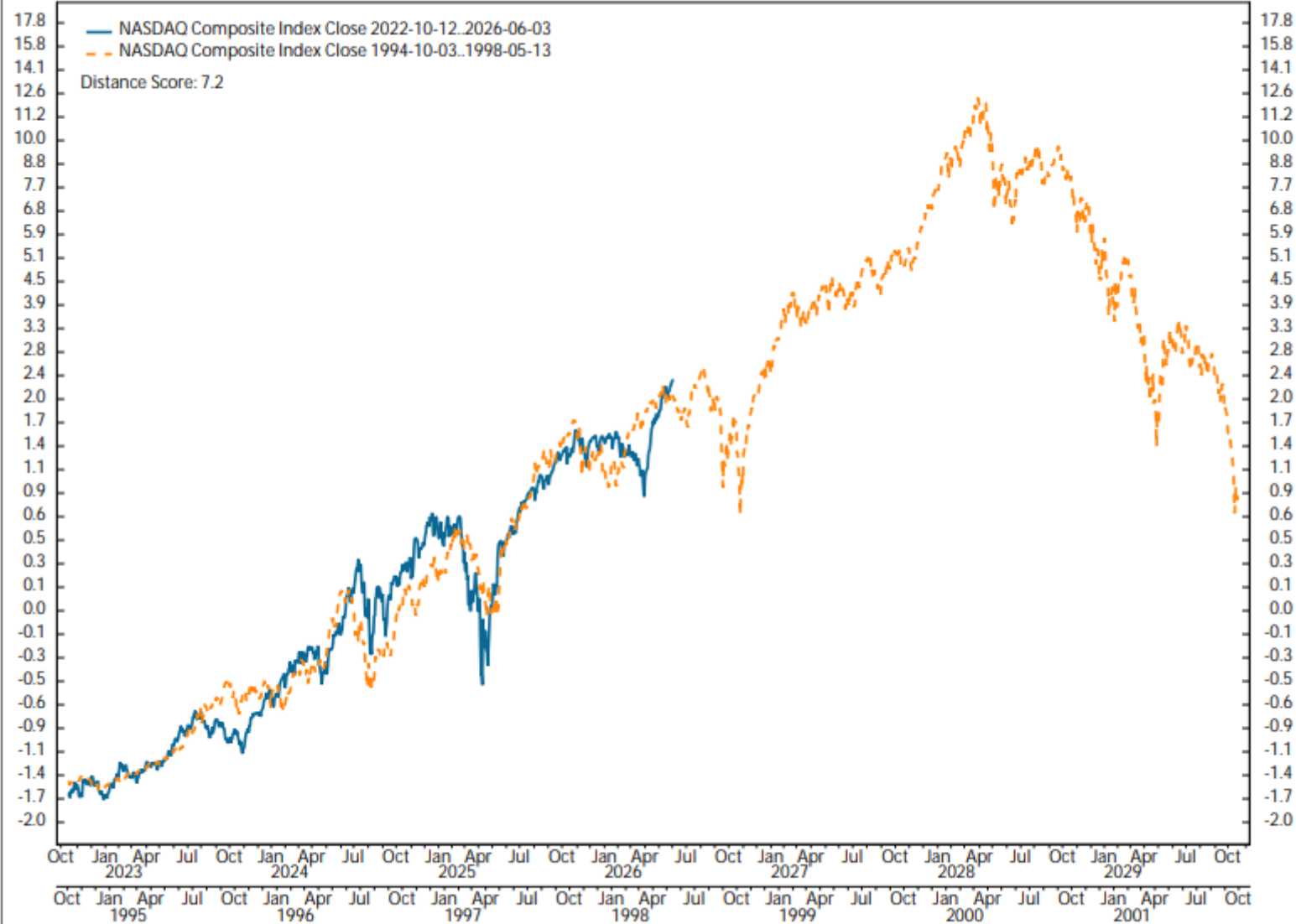
鬼故



路線圖

Daily Data 2022-10-12 to 2029-10-19 (Log Scale)

NASDAQ Composite Index Close vs. NASDAQ Composite Index Close

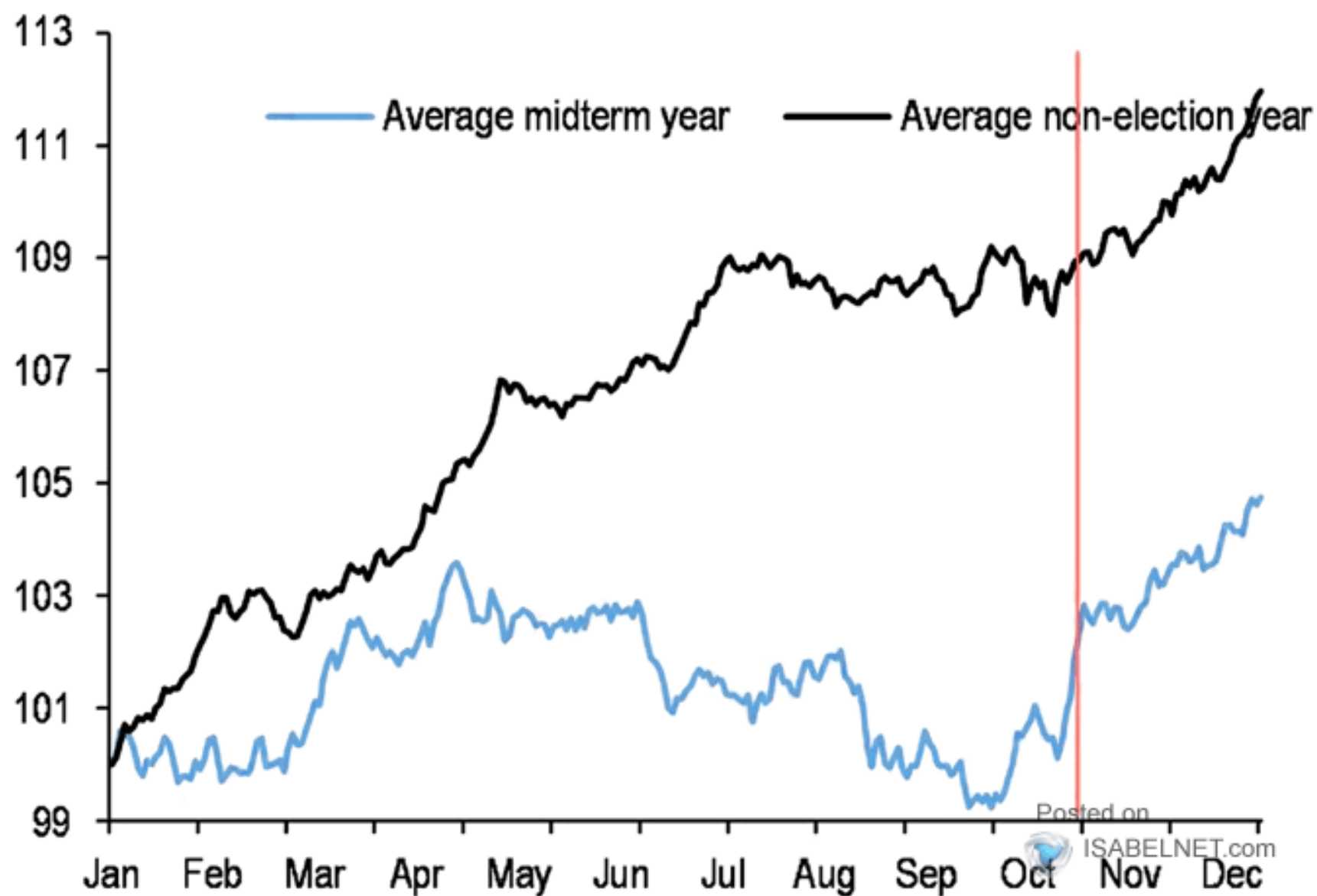


core

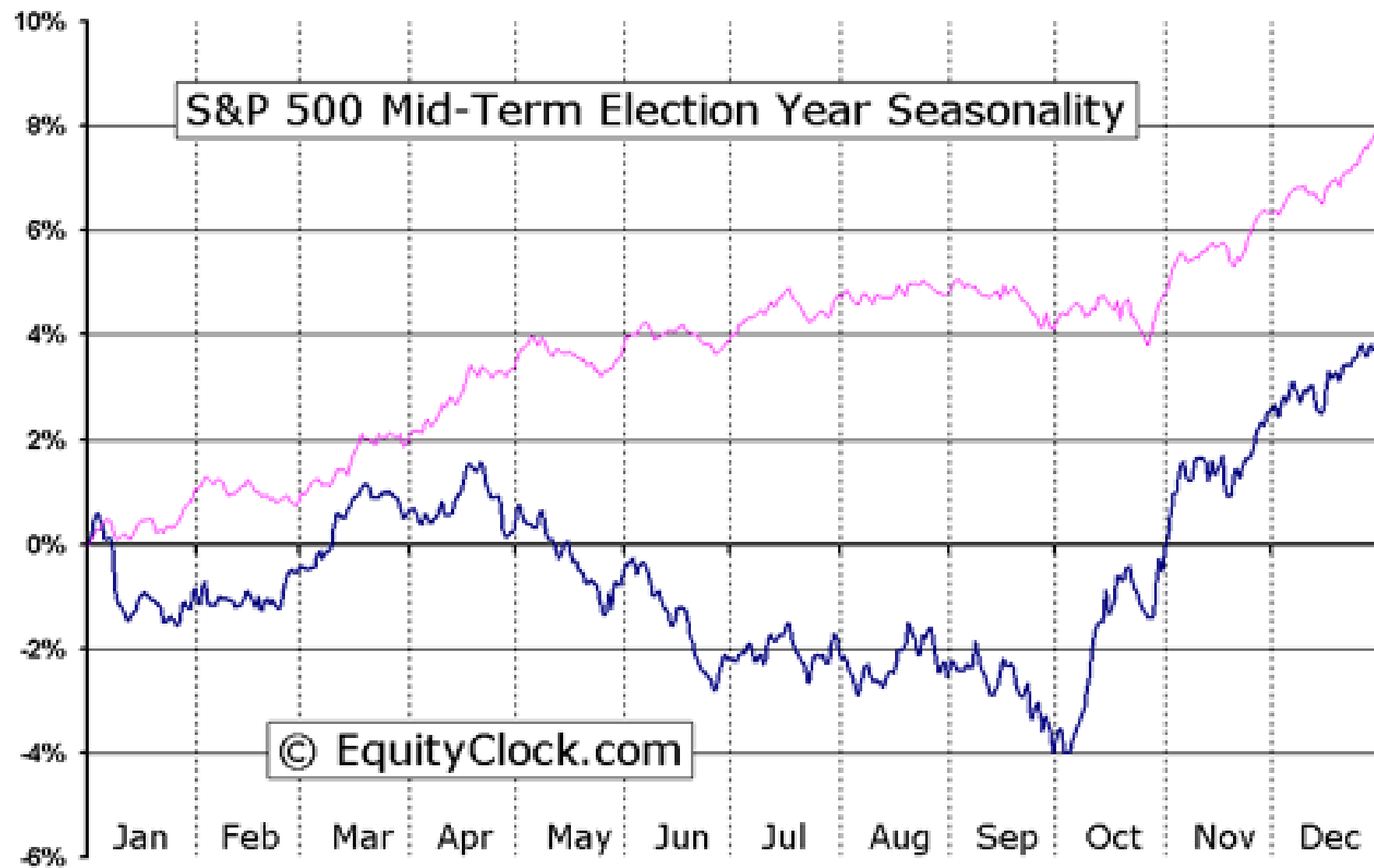


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Average S&P500 level (indexed at 100 in Jan) for midterm and non-election years. Sample starts in 1946



Source: J.P. Morgan



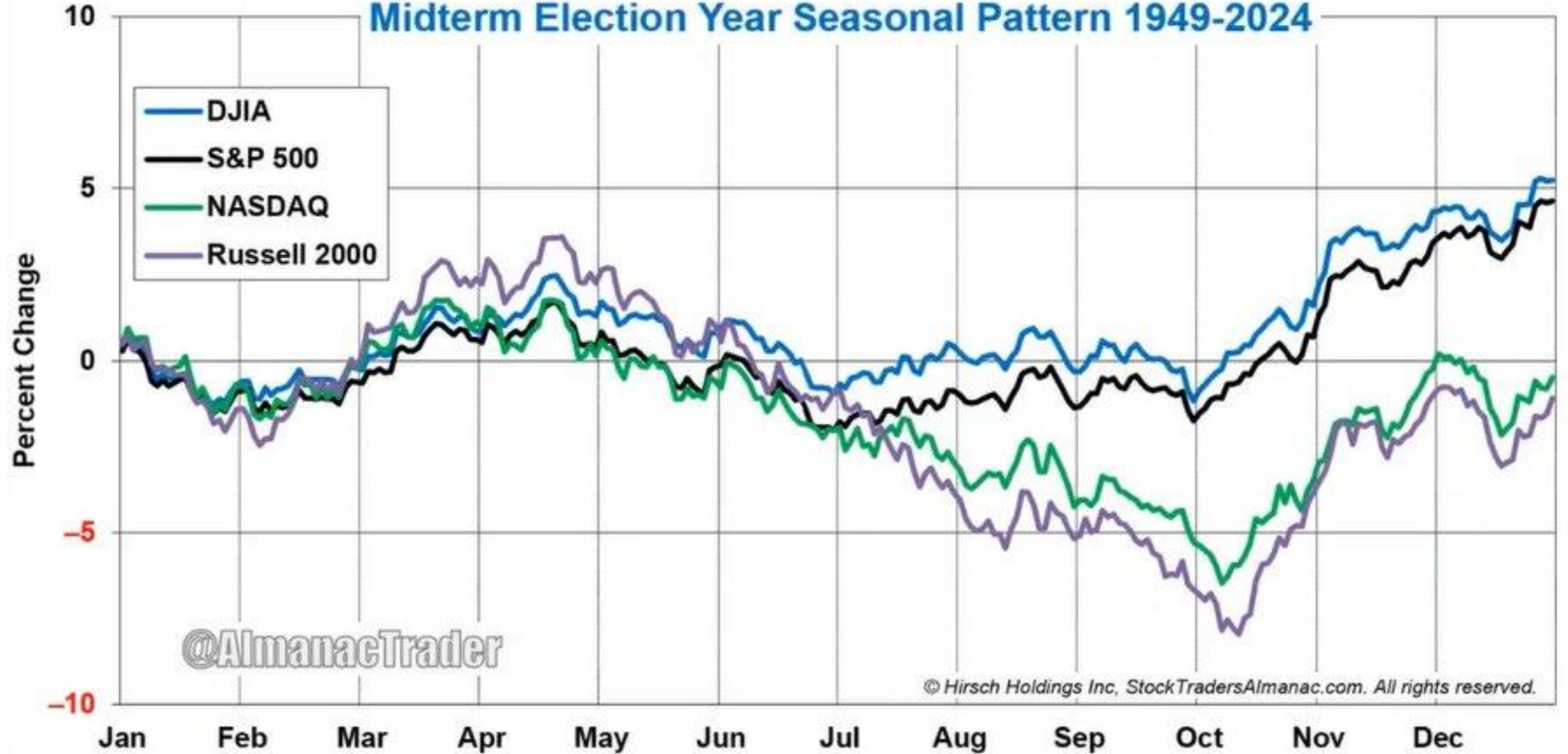
© EquityClock.com

Timeframe: 59-Year range ending 12/31/2008

— Mid-term Election Year

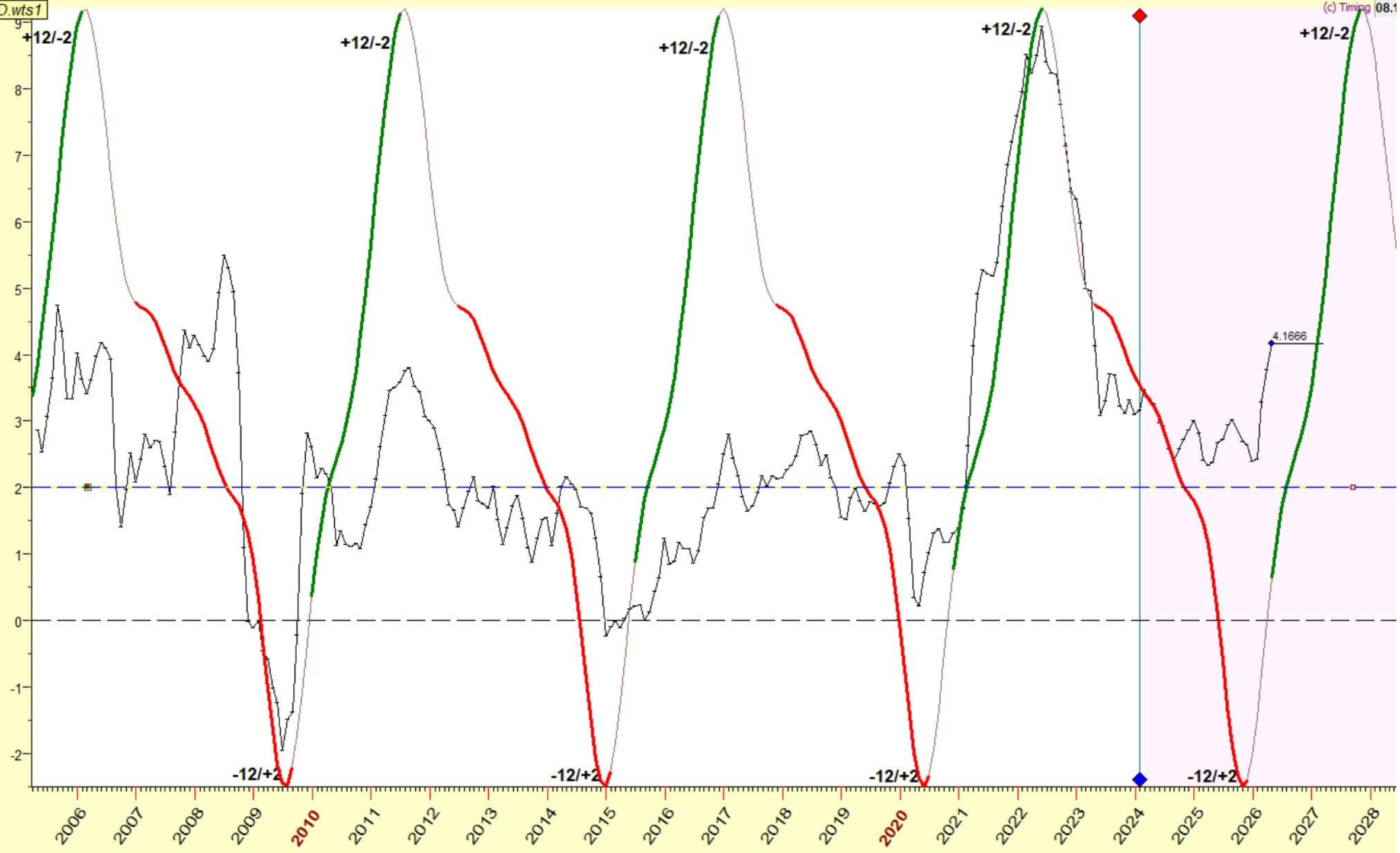
— Average Year

Midterm Election Year Seasonal Pattern 1949-2024



周期









Major Cycle Projection For 2026

As I see it, shortly after the first of the year, say mid-February, a decline begins. That will lead to a late May to June base. This will be the best buy point leading to the 2027 bear raid on stocks. **If pushed for the absolute low, I would say June 16th.**



Chart 4: Cycle Projection for 2026

下周財報



Most Anticipated Earnings Releases

for the week beginning

June 29, 2026

Monday

Before Open

After Close



Tuesday

Before Open

After Close



Wednesday

Before Open

After Close



Thursday

Before Open

After Close



Friday

Before Open



Q&A

12.8890

85.8090